

# Human Capital Response

Strategic Workforce Planning

## Workplace Culture

- Risk taking
- Individual accountability
- Collaboration
- Innovation
- Longer-term outlook versus short-term.
- Trust
- Learning organisation
- Solutions, not blame-oriented
- ...

## Workplace Leadership

- Risk appetite
- Leader visibility
- Courage, vision and commitment in all leaders
- Leadership skills: communication skills, ability to delegate, etc
- Openness to new ideas from *all* sources
- ...

## Workforce Capability/Capacity

- Actual staff numbers
- Staff vacancies
- Critical skills shortages
- Workforce profile (age, experience, status, etc.)
- Employee engagement
- ...

## Workplace Conditions

- Reward and recognition
- Remuneration
- Non-financial conditions
- Workload
- ...

## Workplace Design

- Flat or hierarchical organisational structures
- Governance structures
- Increased responsibility and accountability at lower levels
- Devolved delegation of resources
- ...

## People Strategies

Talent Management Program, targeted recruitment strategies (e.g., critical skills), Staff Development Strategy, Agency innovation strategy, performance management system, Diversity Strategy, Leadership Development Program, Culture Change program, etc.

Organisational Performance