



# Cost benefit analysis – some practical examples

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# Cost Benefit Analysis

- Cost-benefit analysis is one of the main ways that economists analyse major development proposals and environmental problems
- Similar to Net Present Value technique commonly applied in finance
- Works by identifying all the costs and benefits that would result from a particular resource use
- These include non-money costs and benefits



# Applying Cost Benefit Analysis to NRM Investment Decisions

- Potential but often difficult to do very well
- A lot of the benefits are very difficult to quantify
- A lot of the costs are difficult to quantify
  - Particularly net production changes
- Not a lot of case studies to follow



# Stages in the application process

- Identify all costs and benefits
- Measure them
- Discount them back to common time period
- Assess whether  $\text{benefits} > \text{costs}$
- Assess who bears the benefits and costs
- Perform sensitivity analysis
- Assess whether proposal is worth it



# CBA of tree clearing

| Impacts                          | Benefits   | Costs   |
|----------------------------------|--|---|
| Property level                   |  |   |
| - direct, medium term            | Income from improved pasture production                    | Cost of clearing trees, improving pasture, controlling regrowth                                   |
| - indirect, longer term          | Possible reduction in grazing pressure on rest of property | Reduced benefit of tree cover (eg shade, shelter, nutrient recycling)                             |
|                                  | Improved access for mustering                              | Pastoralists own value for risk of salinity, erosion  |
|                                  |  | Pastoralists own value for biodiversity loss  |
|                                  |  |   |
| External impacts                 |  |   |
| - Social value of land quality   | Possible reduction in land degradation on some properties  | Possible increased risk of salinity/erosion above landholder expectations and on other properties |
| - Cost of greenhouse gases       |  | Impact of land clearing on greenhouse gas emissions   |
| - Social value of biodiversity   |  | Effect of tree clearing on biodiversity   |
| - Indirect effects of production | Social value of positive effects on rural communities      |   |



# Identification of impacts

- Major problem in the past is that only financial costs and benefits were identified - many environmental and social ones ignored
- Not always easy to be sure what the outcomes will be of a project
- Not always agreement about what are important social and environmental impacts to include



# Valuing Costs and Benefits

- One of the key stages in Cost-Benefit Analysis was to measure all the costs and benefits
- Normally do this in terms of dollar values
- Not always easy, because some items (eg biodiversity protection) are not traded in markets
- Need special non-market valuation techniques to handle these cases



# Non-market valuation techniques

- Revealed preference techniques
  - Travel cost method
    - used for recreation impacts
  - Hedonic pricing
    - used for housing/lifestyle impacts
- Averted expenditure techniques
  - Often used to estimate the value of indirect use benefits
    - Storm protection benefits of mangroves



# Non-market valuation techniques 2

- Stated preference techniques
  - Contingent valuation
  - Choice modelling
- These are capable of estimating non-use values
- Key techniques to use in relation to values for biodiversity
- But often complex, expensive and time consuming to apply



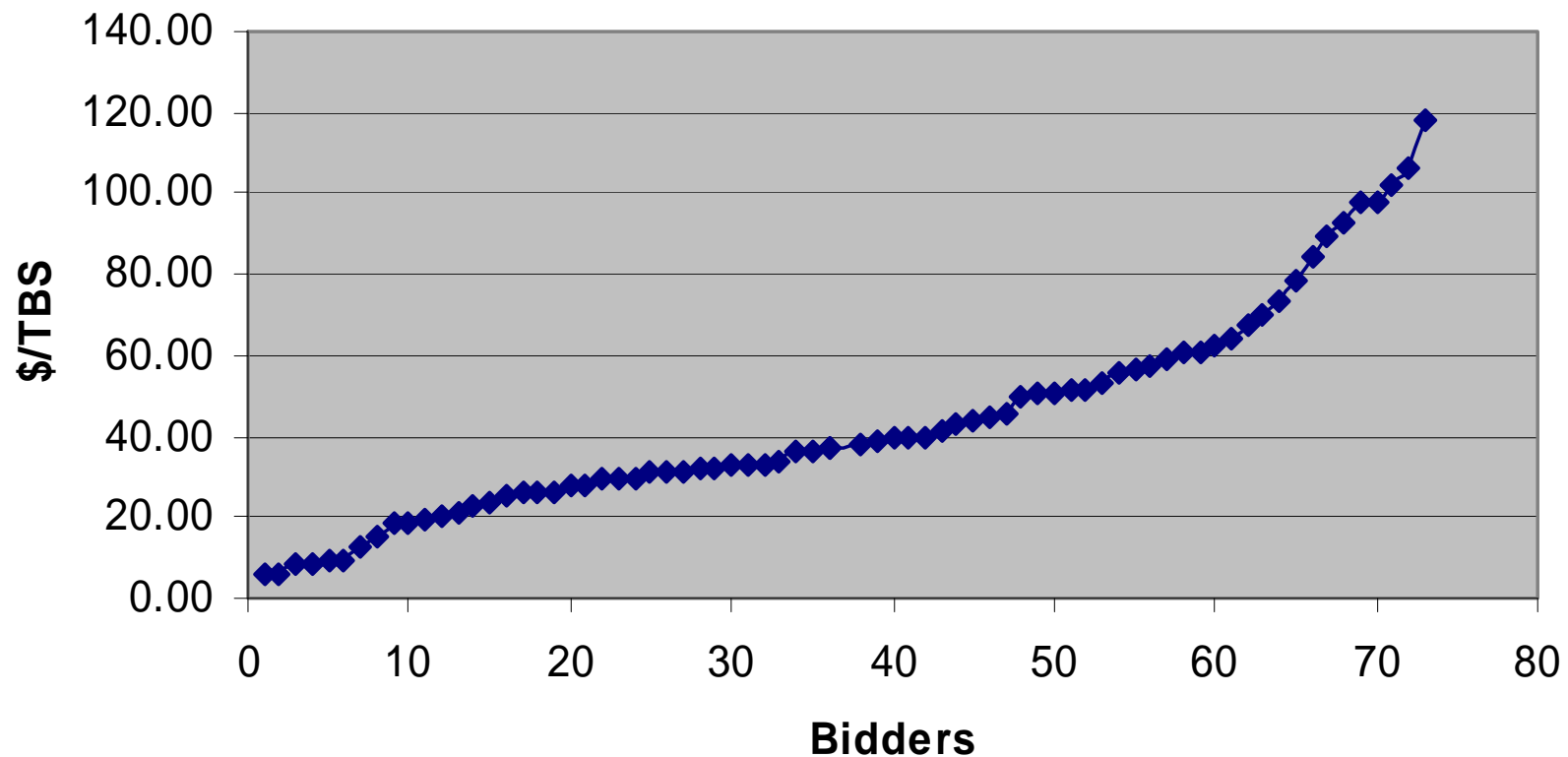
# Estimating costs

- One of the benefits of using competitive tenders is that they provide some estimates of landholder costs
- Landholders identify the level of incentive required for them to change management



# Landholder costs to improve water quality in Mackay

**Ascending relative bid value (TBS3) for 73 projects**





# Benefit transfer

- Instead of doing a separate valuation study each time, possible to 'borrow' values from other, previous studies
- Most studies focused on particular issues, and are not designed to transfer to other situations
- Values may be sensitive to characteristics
  - Populations involved
  - The way the tradeoffs are framed
  - The scope at which the issue is pitched
  - The scale of the tradeoffs



## Three main approaches to Benefit Transfer

- ‘The Prospector’ – searches for suitable previous studies and transfers results across
- ‘The Systematic’ – designs a database of values suitable for benefit transfer
- ‘The Bayesian’ – combines both a review of previous studies with potential data gathering



# Multi-criteria analysis

- A bit similar in performance to CBA
- Impacts are identified, and then rated by a group of stakeholders and experts
- Weightings are 'summed' to give answer
- Commonly used in the political process because it is
  - Relatively quick and easy
  - Engages stakeholders and experts



# Some issues with MCA

- There are several key issues to consider
  - There is no definitive basis for setting the weightings
    - Some potential to be arbitrary
  - Process open to influence by different stakeholders and interest groups
  - Does not allow effective comparison between projects
  - May be difficult to validate after the event (in comparison to CBA)

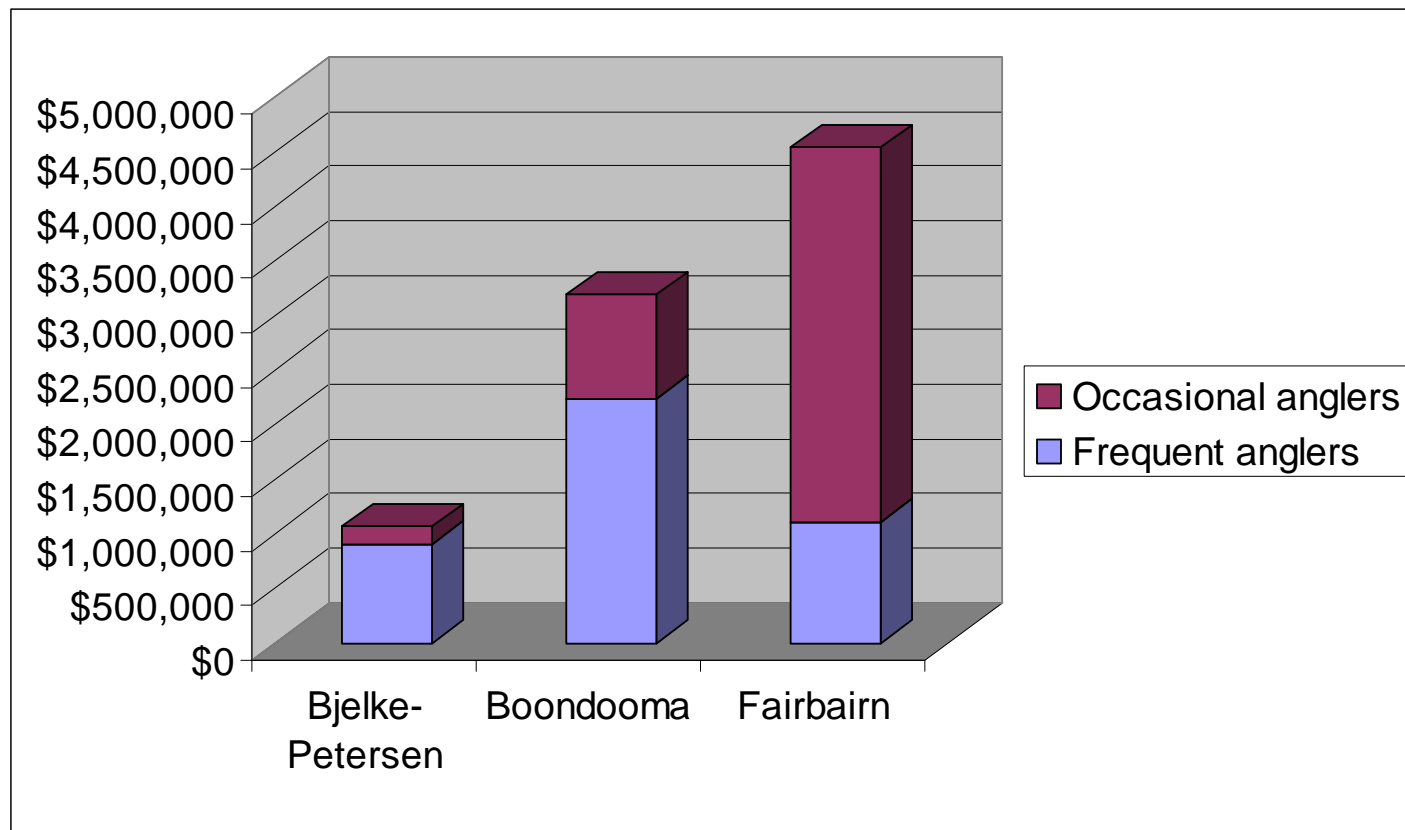


## Valuing recreation benefits of freshwater dams

- Recreational benefits of dams often unknown – not priced in markets
- Sometimes tradeoffs between use of water for irrigation and reserving it for recreation
- Assessed value of recreation for 3 dams
- Surveyed visitors and identified value of their travel time and travel costs to access the dams



# Recreational fishing values







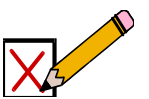




## Valuing tradeoffs with water reserves

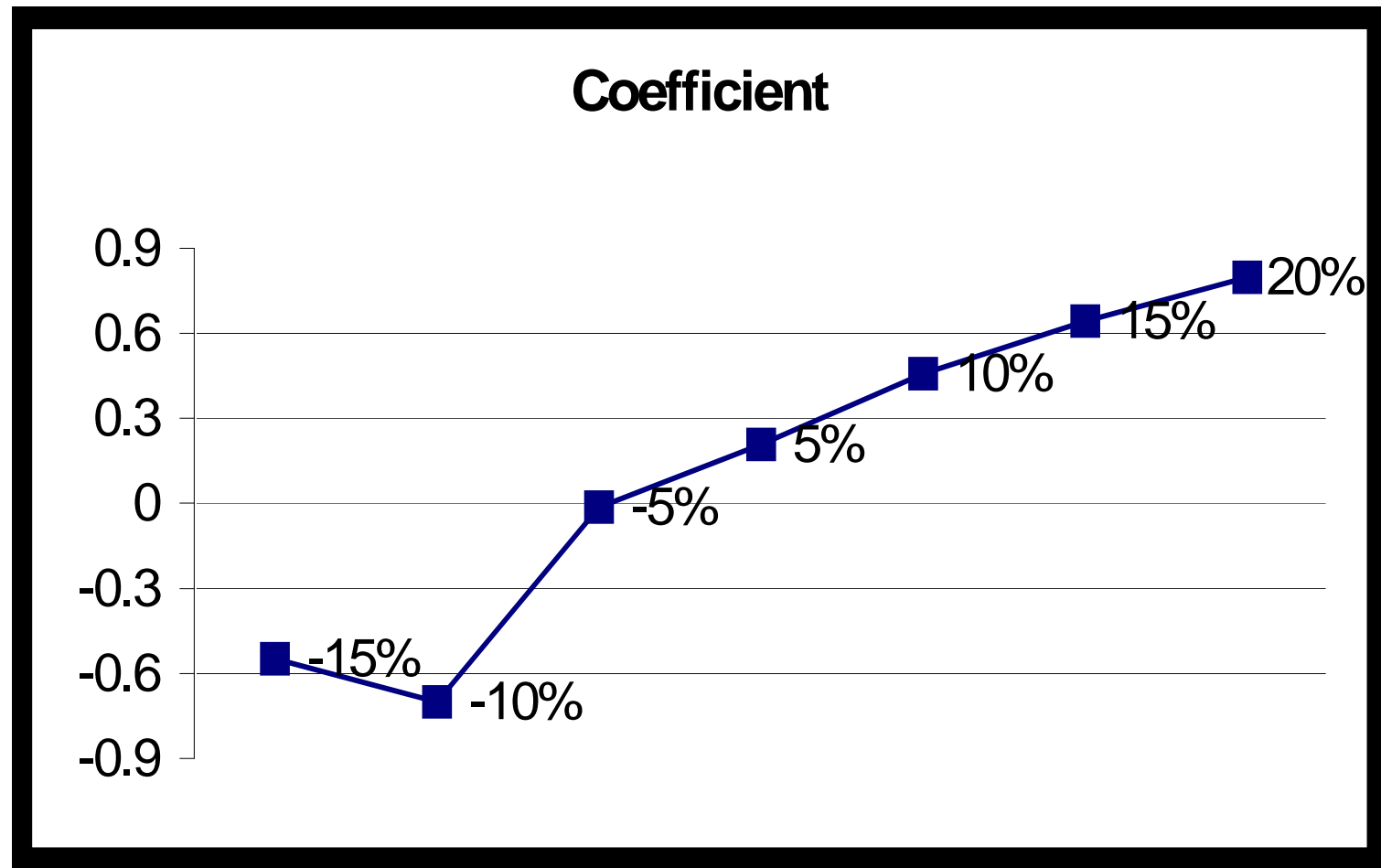
- Used choice modelling studies to identify values community had for being cautious with water allocations
- Surveys conducted in Brisbane and Rockhampton in 2000 - 2002

# Choice Modelling Valuation Technique – example choice set

|   | <b>Question X: Options A, B and C.</b><br>Please choose the option you prefer most by ticking ONE box.                                 |   |   |   |   |
|--|--|---|---|---|---|
| <b>How much I pay each year</b><br><br> | <b>Fifteen-year effects</b>  |   |   |   | <b>I would choose</b>   |
| <b>Option A</b>  | <b>Healthy vegetation left in floodplains</b><br><br> | <b>Kilometres of waterways in good health</b><br><br> | <b>Protection of Aboriginal Cultural sites</b><br><br> | <b>Unallocated water</b><br><br> |  |
| <b>\$0</b>   | <b>20%</b>   | <b>1500</b>   | <b>25%</b>  | <b>0%</b>   | <input type="checkbox"/>  |
| <b>Option B</b>  |  |   |   |   |   |
| <b>\$20</b>  | <b>30%</b>   | <b>1800</b>   | <b>35%</b>  | <b>5%</b>   | <input type="checkbox"/>  |
| <b>Option C</b>  |  |   |   |   |   |
| <b>\$50</b>  | <b>40%</b>   | <b>2100</b>   | <b>45%</b>  | <b>10%</b>  | <input type="checkbox"/>  |



## Coefficient Values for separate reserve levels





## Applying the results in the Comet-Nogoa-Mackenzie (CNM) system

- Brisbane households would pay \$6.59 annually to reserve each 1% of water in the CNM system
- There was 4% currently unallocated
- Over 20 years and 300,000 households, present value is **\$78M** with discount rate of 8%  
or **\$59M** with 12% discount rate
- Approximately double if count rest of Qld
- If 4% were to be allocated = 40,000 ML
- At value of \$300/ML, total value = **\$12M**



## Applying the results in the Dawson system

- Brisbane households would pay \$2.53 annually to reserve each 1% of water in the Dawson system
- There was 10% currently unallocated
- Over 20 years and 300,000 households, present value is **\$75M** if 8% discount rate or **\$57M** if 12% discount rate
- Approximately double if count rest of Qld
- If 10% were to be allocated = 201,000 ML
- At value of \$300/ML, total value = **\$60M**

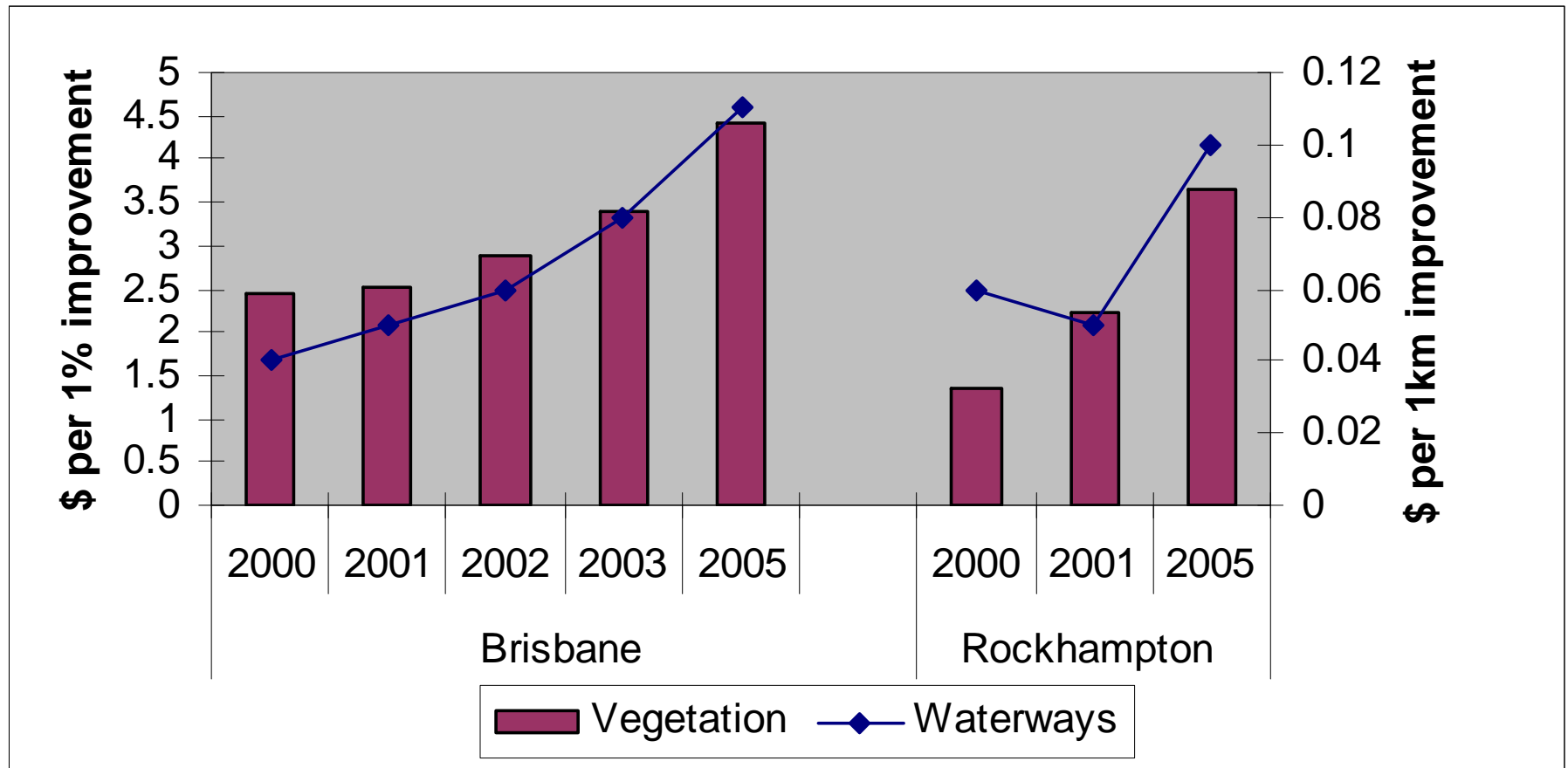


## Applying the results in the whole Fitzroy system

- Brisbane households would pay \$5.31 annually to reserve each 1% of water in the Fitzroy system
- There was 15% currently unallocated
- Over 20 years and 300,000 households, present value is **\$235M** if 8% discount rate or **\$178M** if 12% discount rate
- Approximately double if count rest of Qld
- If 15% were to be allocated = 544,800 ML
- At value of \$300/ML, total value = **\$163M**



# Values for vegetation and waterways over time



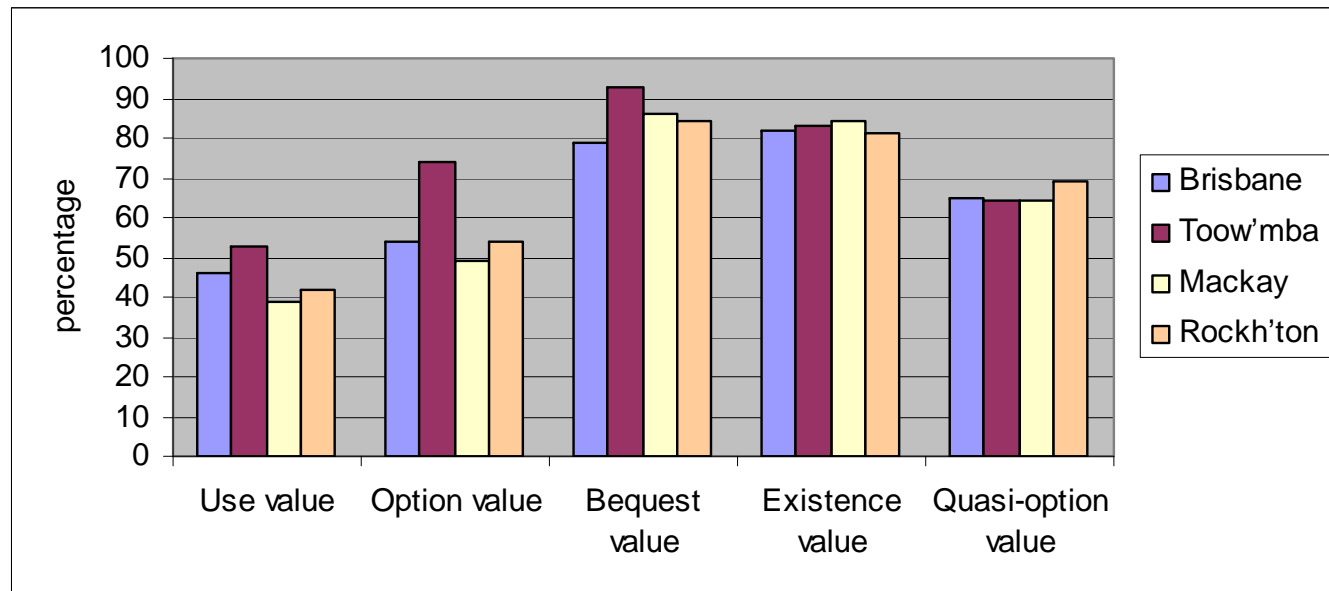


## Dealing with the risk and uncertainty issues

- Issues of risk and uncertainty often ignored in stated preference studies
  - Very difficult to communicate these alongside information about attributes and alternatives in choice sets
- But two key non-use values are related to these issues
  - Option Value
  - Quasi-option value



# Some evidence of larger option values



- Qld surveys for BT database on soils, waterways, veg.
  - Asked to rated a series of questions representing use and non-use values - From 1 most to 5 (least important)
  - Percentage of respondents scoring values with a “1” or “2”



# Evidence for quasi-option values

- Donaghy et al (2004) asked households about WTP for a 5 year moratorium on release of GMOs
- Significant values estimated
  - Median and mean WTP estimates of \$220 and \$386 per household
  - Respondents did value opportunity to delay introduction of GMO's
  - Positive and significant income variable suggests that as income increases so does quasi-option values
- Confirms that community has values for being cautious with GMO's



# Some policy implications

- Important to assess non-use values for biodiversity impacts in same context as agricultural ones
  - Stated preference techniques can be used for this
  - Benefit transfer provides a way of getting rough estimates
- These tools make it more feasible to do cost-benefit analysis
- Allows priority setting and investment evaluation to be more rigorous.